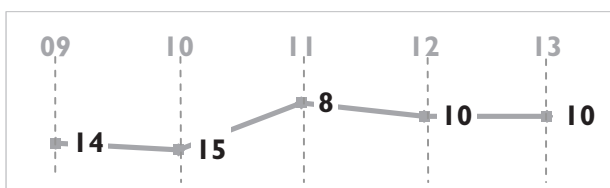


QATAR

OVERALL PERFORMANCE



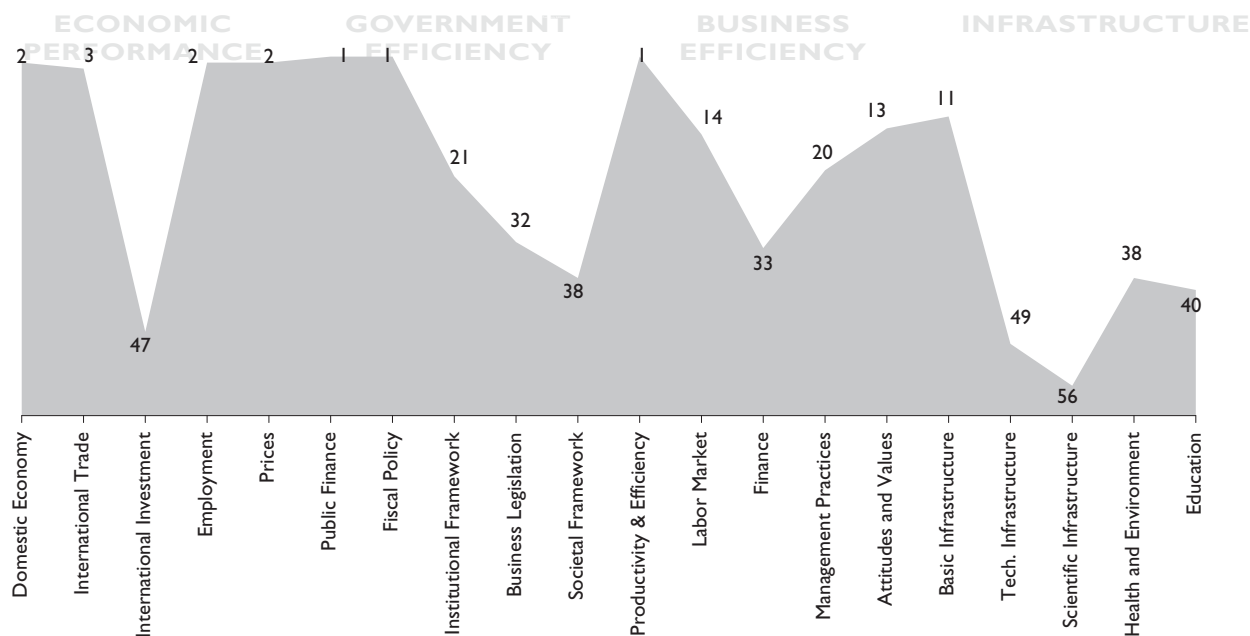
CHALLENGES IN 2013

- Invest in education, capabilities and skills to allow more productive Qatari participation in the labor force.
- Improve the business and investment climate and attract and retain top international talent in Qatar.
- Create greater space for the private sector.
- Promote greater economic efficiency.
- Manage for economic stability and prosperity.

Provided by :

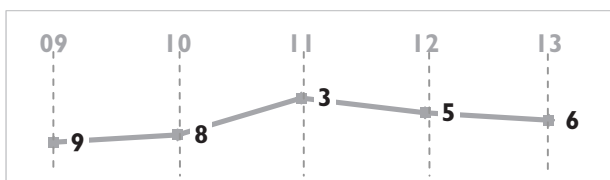
General Secretariat for Development Planning

COMPETITIVENESS LANDSCAPE

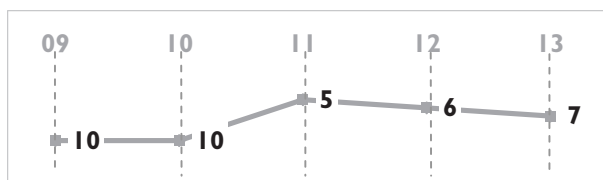


PEER GROUP RANKINGS

EUROPE - MIDDLE EAST - AFRICA



POPULATIONS < 20 MILLION



BASIC FACTS

Rank

| | | |
|----------------------------------|---------------|----|
| Capital | Doha | |
| Land area (km ² '000) | 11.6 (2012) | - |
| Exchange rate (per \$) | 3.64 (2012) | - |
| Population (millions) | 1.81 (2012) | 57 |
| GDP (\$ billions) | 183.4 (2012) | 46 |
| GDP (PPP) per capita (\$) | 96,786 (2012) | 1 |
| Real GDP growth (%) | 6.2 (2012) | 5 |
| Consumer Price Inflation (%) | 1.9 (2012) | 13 |
| Unemployment rate (%) | 0.5 (2012) | 1 |
| Labor force (millions) | 1.35 (2012) | 55 |
| Current Account Balance (%) | 30.0 (2012) | 1 |
| Direct Investment | | |
| Stocks Inward (\$ billions) | 30.5 (2011) | 53 |
| Flows Inward (% of GDP) | 0.2 (2012) | 55 |

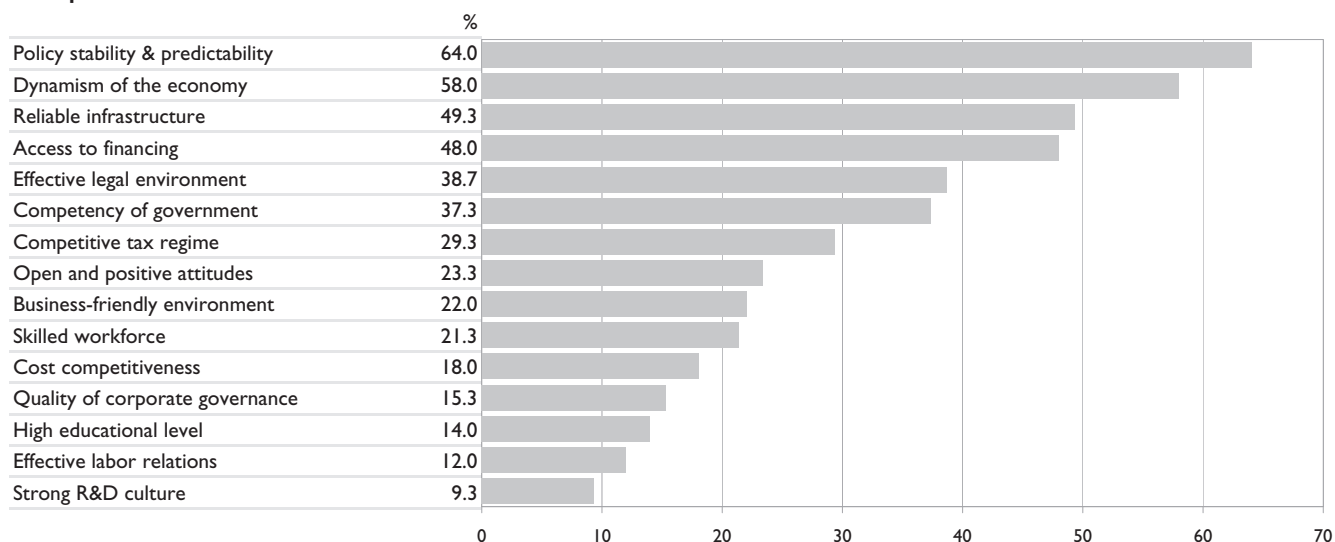
COMPETITIVENESS EVOLUTION

The criteria below highlight the 15 biggest Improvements and the 15 biggest Declines in the overall performance of the economy. They are determined by the largest percentage changes in the value of each criterion from one year to the next.

| IMPROVEMENTS | | WCY 2012 | WCY 2013 | DECLINES | | WCY 2012 | WCY 2013 |
|--------------|---------------------------------------|-------------|-------------|----------|--|-------------|-------------|
| 1.3.05 | Direct investment flows inward (\$bn) | -0.09 | 0.33 | 1.1.15 | Real GDP growth per capita | 10.68 | 1.56 |
| 1.3.06 | Direct investment flows inward (%) | -0.05 | 0.18 | 1.3.02 | Direct investment flows abroad (%) | 3.47 | 1.00 |
| 1.2.12 | Exports of commercial services (\$bn) | 3.01 | 8.21 | 1.3.01 | Direct investment flows abroad (\$bn) | 6.03 | 1.84 |
| 4.2.10 | Internet users | 336 | 762 | 1.1.14 | Real GDP growth | 14.1 | 6.2 |
| 2.1.02 | Government budget surplus/deficit (%) | 7.28 | 14.53 | 4.2.01 | Investment in telecommunications (%) | 0.35 | 0.16 |
| 1.2.13 | Exports of commercial services (%) | 2.36 | 4.48 | 1.3.04 | Direct investment stocks abroad (%) | 20.19 | 10.72 |
| 2.3.07 | Exchange rate stability | 0.024 | 0.004 | 2.2.01 | Collected total tax revenues (%) | 4.96 | 6.60 |
| 1.4.07 | Long-term unemployment | 0.20 | 0.07 | 1.3.08 | Direct investment stocks inward (%) | 24.68 | 17.58 |
| 1.2.24 | Tourism receipts (%) | 0.46 | 0.68 | 4.4.01 | Total health expenditure (%) | 2.5 | 1.8 |
| 4.2.09 | Computers per capita | 204 | 297 | 1.3.03 | Direct investment stocks abroad (\$bn) | 25.71 | 18.57 |
| 1.2.22 | Trade to GDP ratio | 38.10 | 53.06 | 3.3.10 | Stock market capitalization (%) | 97.06 | 72.36 |
| 4.5.07 | Student mobility inbound | 2.27 | 3.14 | 1.4.08 | Youth unemployment | 1.32 | 1.63 |
| 1.2.08 | Exports of goods (\$bn) | 98.00 | 128.50 | 2.1.04 | Total general government debt (%) | 31.57 | 38.10 |
| 4.2.13 | Internet bandwidth speed | 17.07 | 22.33 | 4.4.12 | Energy intensity | 9,126 | 10,972 |
| 2.3.06 | Foreign currency reserves (\$bn) | 20.39 | 25.97 | 3.2.06 | Working hours | 2,600 | 2,166 |

KEY ATTRACTIVENESS INDICATORS

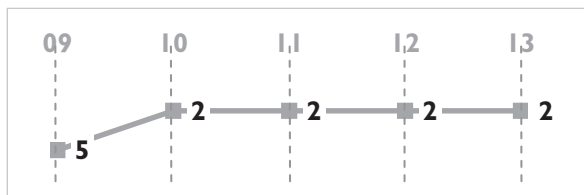
From a list of 15 indicators, respondents of the Executive Opinion Survey were asked to select 5 that they perceived as the key attractiveness factors of their economy. The chart shows the percentage of responses per indicator from the highest number of responses to the lowest.



QATAR



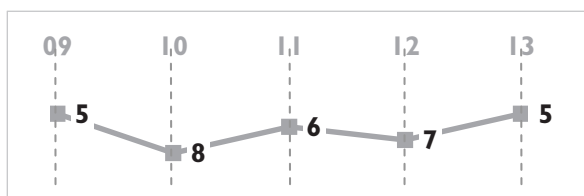
ECONOMIC PERFORMANCE



| Sub-Factor Rankings : | 2012 | 2013 |
|--------------------------|------|------|
| Domestic Economy | 2 | 2 |
| International Trade | 3 | 3 |
| International Investment | 38 | 47 |
| Employment | 3 | 2 |
| Prices | 1 | 2 |



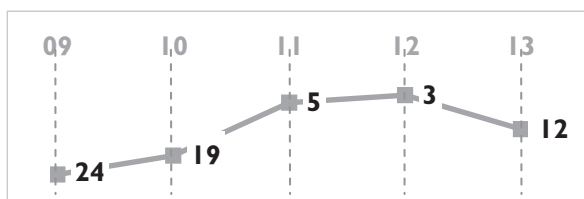
GOVERNMENT EFFICIENCY



| Sub-Factor Rankings : | 2012 | 2013 |
|-------------------------|------|------|
| Public Finance | 15 | 1 |
| Fiscal Policy | 2 | 1 |
| Institutional Framework | 20 | 21 |
| Business Legislation | 28 | 32 |
| Societal Framework | 33 | 38 |



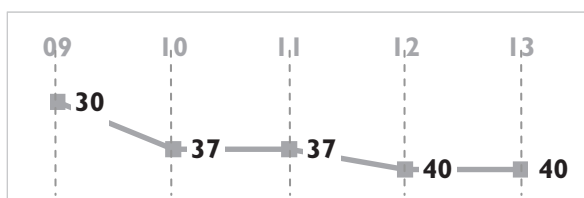
BUSINESS EFFICIENCY



| Sub-Factor Rankings : | 2012 | 2013 |
|---------------------------|------|------|
| Productivity & Efficiency | 1 | 1 |
| Labor Market | 18 | 14 |
| Finance | 26 | 33 |
| Management Practices | 17 | 20 |
| Attitudes and Values | 16 | 13 |



INFRASTRUCTURE



| Sub-Factor Rankings : | 2012 | 2013 |
|------------------------------|------|------|
| Basic Infrastructure | 29 | 11 |
| Technological Infrastructure | 52 | 49 |
| Scientific Infrastructure | 49 | 56 |
| Health and Environment | 33 | 38 |
| Education | 42 | 40 |

STRENGTHS**Economic Performance**

| | |
|------------------------------------|---|
| I.2.02 Current account balance (%) | 1 |
| I.1.21 GDP (PPP) per capita | 1 |
| I.4.02 Employment (%) | 1 |
| I.4.08 Youth unemployment | 1 |
| I.4.06 Unemployment rate | 1 |
| I.1.20 GDP per capita | 2 |
| I.4.07 Long-term unemployment | 2 |
| I.1.14 Real GDP growth | 5 |
| I.5.02 Cost-of-living index | 6 |
| I.2.25 Exchange rates (S) | 6 |

Government Efficiency

| | |
|---|---|
| 2.1.02 Government budget surplus/deficit (%) | 1 |
| 2.2.09 Consumption tax rate | 1 |
| 2.2.07 Effective personal income tax rate | 1 |
| 2.2.01 Collected total tax revenues (%) | 1 |
| 2.2.11 Employer's social security contribution rate | 1 |
| 2.2.10 Employee's social security contribution rate | 1 |
| 2.2.08 Corporate tax rate on profit | 2 |
| 2.5.05 Social cohesion (S) | 2 |
| 2.3.10 Government decisions (S) | 3 |
| 2.3.07 Exchange rate stability | 4 |

Business Efficiency

| | |
|---|----|
| 3.1.01 Overall productivity (PPP) | 1 |
| 3.2.13 Labor force (%) | 2 |
| 3.1.04 Labor productivity (PPP) | 3 |
| 3.2.22 Foreign high-skilled people (S) | 7 |
| 3.3.05 Banking and financial services (S) | 7 |
| 3.2.06 Working hours | 8 |
| 3.2.23 International experience (S) | 8 |
| 3.4.07 Entrepreneurship (S) | 9 |
| 3.5.02 Image abroad or branding (S) | 9 |
| 3.5.06 Value system (S) | 10 |

Infrastructure

| | |
|--|----|
| 4.2.03 Fixed telephone tariffs | 1 |
| 4.1.10 Dependency ratio | 2 |
| 4.1.24 Electricity costs for industrial clients | 2 |
| 4.5.12 Science in schools (S) | 9 |
| 4.2.19 Funding for technological development (S) | 11 |
| 4.2.17 Public and private sector ventures (S) | 11 |
| 4.3.19 Researchers and scientists (S) | 12 |
| 4.5.04 Pupil-teacher ratio (secondary education) | 13 |
| 4.2.20 Technological regulation (S) | 13 |
| 4.5.13 University education (S) | 13 |

WEAKNESSES**Economic Performance**

| | |
|---|----|
| I.3.06 Direct investment flows inward (%) | 55 |
| I.3.05 Direct investment flows inward (\$bn) | 55 |
| I.3.07 Direct investment stocks inward (\$bn) | 53 |
| I.2.24 Tourism receipts (%) | 53 |
| I.3.08 Direct investment stocks inward (%) | 51 |
| I.2.12 Exports of commercial services (\$bn) | 48 |
| I.3.03 Direct investment stocks abroad (\$bn) | 46 |
| I.2.13 Exports of commercial services (%) | 44 |
| I.3.01 Direct investment flows abroad (\$bn) | 39 |
| I.3.04 Direct investment stocks abroad (%) | 37 |

Government Efficiency

| | |
|---|----|
| 2.4.05 Foreign investors (S) | 56 |
| 2.3.01 Real short-term interest rate | 54 |
| 2.4.08 Government subsidies (%) | 49 |
| 2.4.20 Redundancy costs | 45 |
| 2.4.16 Start-up procedures | 45 |
| 2.3.06 Foreign currency reserves (\$bn) | 43 |
| 2.5.06 Gini index | 41 |
| 2.4.19 Immigration laws (S) | 40 |
| 2.3.03 Interest rate spread | 35 |
| 2.4.12 Parallel economy (S) | 31 |

Business Efficiency

| | |
|--|----|
| 3.2.16 Female labor force (%) | 57 |
| 3.3.01 Banking sector assets (%) | 43 |
| 3.3.19 Corporate debt (S) | 41 |
| 3.2.18 Skilled labor (S) | 39 |
| 3.3.15 Initial Public Offerings | 38 |
| 3.4.01 Adaptability of companies (S) | 38 |
| 3.2.20 Attracting and retaining talents (S) | 38 |
| 3.2.19 Finance skills (S) | 35 |
| 3.4.06 Customer satisfaction (S) | 33 |
| 3.1.11 Small and medium-size enterprises (S) | 31 |

Infrastructure

| | |
|--|----|
| 4.2.22 High-tech exports (%) | 60 |
| 4.2.11 Fixed broadband tariffs | 59 |
| 4.4.01 Total health expenditure (%) | 59 |
| 4.5.01 Total public expenditure on education (%) | 57 |
| 4.3.17 Number of patents in force | 56 |
| 4.3.05 Business expenditure on R&D (%) | 55 |
| 4.2.01 Investment in telecommunications (%) | 54 |
| 4.3.02 Total expenditure on R&D (%) | 53 |
| 4.4.12 Energy intensity | 49 |
| 4.5.06 Higher education achievement (%) | 47 |